

Part 6: Implementation and Monitoring



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“Liverpool ...is enjoying a renaissance. The re-use of historic properties has been at the forefront of the process. Listed warehouses, office blocks and former merchants' houses have been converted across the city to house bars, restaurants, offices and apartments. A renewed vibrancy has been brought to large areas while maintaining the essential historical character that gives Liverpool its distinct identity.”

Part 6: Implementation and Monitoring

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Part 6: Implementation and Monitoring

6.1 INTRODUCTION

6.1.1 This part of the Plan outlines the strategy and detailed actions required to implement the agreed 'Future for the WHS' and the Management Objectives, it also outlines the measures required to monitor this implementation to ensure that the outstanding universal value of the Site is sustained.

Partnership and commitment to the Plan

6.1.2 The organisations that have come together through the WHS Steering Group to develop and guide the Consultation Draft of the WHS Management Plan will, upon its finalisation in Winter 2003, need to face the challenge of implementing its aims and objectives to secure the protection of the Site and its outstanding universal value for future generations. This should be achieved through the continuation of the Steering Group.

6.1.3 The implementation of the Management Plan requires the support and participation of these and other organisations and individuals. Key to this will be ensuring that senior executives and political figures within all organisations and agencies are fully aware of and support the Plan.

6.1.4 The Plan will provide the focus for co-ordinating this future effort, but it will require a significant level of continued commitment and resources if it is to succeed. The Liverpool WHS Steering Group are the lead body responsible for championing the Plan and carrying forward its implementation. All members of this group will need to continue to commit resources, at a variety of levels, to the implementation of the Plan over the coming decades. Many of these commitments are covered by existing obligations or aspirations, but some will require allocation of additional resources and funding.

6.1.5 The recognition of this commitment is implicit in the work of the Steering Group. This group was responsible for guiding the preparation of this Plan, and it represents a long-term commitment by its members to conserving and improving the WHS. The members of the group have a continuing role to play in creating a sense of ownership of, and support for, Management Plan.

6.2 IMPLEMENTING THE MANAGEMENT PLAN

Strategy for the Implementation of the Plan

6.2.1 Experience at other World Heritage Sites in the UK indicates that effective implementation arrangements are vital to encourage participation and action in line with the Management Plan. The key aspects the implementation strategy for the Management Plan are:

- ◆ Preparation and co-ordination of an Action Plan, which translates the Plan's objectives into practical action (See Section 6.3);
- ◆ Establishment of monitoring procedures, including indicators for monitoring progress (see Section 6.4);
- ◆ Mechanisms for reviewing and updating the Management Plan;
- ◆ Co-ordination and facilitation of new initiatives identified in the Plan;
- ◆ Consideration of opportunities for funding to support new initiatives;
- ◆ Establishment and facilitation of informal links with the other WH Sites, to ensure consistency of approach and exchange of experience between those responsible for preparing and implementing WHS Management Plans.

World Heritage Co-ordinator

6.2.2 The WHS Steering Group will have responsibility for implementing the Plan and they should be assisted in this by a World Heritage (WH) Coordinator. The WH Coordinator is currently based within LCC and this arrangement is felt to offer the most logical future location and members of the Steering will continue to support this post. The role of the WH Coordinator in Development Control work has a particular bearing on the future management on the Site. It is felt appropriate for the WHS Coordinator to play a role in development control and identify proposals and applications that may affect the WHS and bring these to the attention of the WHS Steering Group and planning authority.

Funding

6.2.3 A key factor for the management of the site will be ensuring that sufficient funds are available to implement the action plan and associated schemes. This will require a mixture of public sector and private sector support, with a significant emphasis on public sector input. The agencies represented on the Steering Group will need to unlock and supply significant strategic and local funding if the outstanding universal value of the Site is to be sustained and its sustainable regeneration achieved. .

The action plan comprises a range of actions to be implemented in the short, medium and longer terms and includes actions that are either fully or partly funded or have no identified funding source in place at present. Given the mixture of activities ranging from potentially low-cost revenue based management and marketing tasks to high cost capital interventions such as those highlighted at Stanley Dock and warehouses, the options for funding need to be explored fully. It is envisaged that funding the World Heritage action plan will require a mixture of public and private sector support, with potentially a significant emphasis on public sector support particularly for actions that are without an identified funding source.

The agencies represented on the Steering Group will need to unlock and supply significant funding if the outstanding universal value of the WH site is to be both realised and then sustained longer term. To support the approach to potential funders, it is envisaged that the pump-priming funding provided by the NWDA will be used in part to develop a funding strategy which will be used to determine priorities within the action plan, costs associated with schemes likely to require public funding and the output and impact associated with them.

In principle, a range of existing funding sources should be investigated by the Steering Group, including further funding from the NWDA from either their Single Programme, heritage related programmes or existing initiatives such as the Liverpool Land Reclamation Programme, New Approaches or Mersey Waterfront Regional Park. The City Council through its Regeneration Portfolio can provide the connectivity between the WH action plan, these and other sources of funding. English Partnerships, GONW/Objective 1, Heritage Lottery Fund and English Heritage are other agencies potentially capable of co-funding the WHS funding package and all should be investigated as part of the development of a funding strategy. Any funding strategy must also complement existing plans and strategies, the activities and geography of the WHS action plan. The Liverpool Vision Strategic Regeneration Framework and Liverpool Land & Development Company Business Plan will impact on any funding proposals as will existing schemes funded through the Townscape Heritage Initiative.

Annual Action Programmes

- 6.2.4 Another key role for the WH Co-coordinator will be the preparation and co-ordination of annual action programmes derived from the overall Action Plan (Section 6.3). These action plans would identify deliverable schemes and projects within the context of a rolling programme of works. Liaison with all agencies and management bodies on the site will be required.

6.3 ACTION PLAN

- 6.3.1 The 'Future for the 'WHS' and Management Objectives set out in Part 5 will be achieved by the implementation of a wide range of actions. Whether these actions are implemented by a single body or require a partnership approach, it is of fundamental importance that they are conceived, designed and implemented within the framework established by the Management Plan.
- 6.3.2 The proposed actions are outlined below in a series of tables. All actions are related to particular objectives and issues. Some of the suggested actions represent WHS-wide actions, while others are more area-specific and reflect targeted objectives in specific areas. The following abbreviations are used to describe the areas to which a particular action relates:

WHS	Entire Site
BZ	Buffer Zone
PH	Pier Head
AD	Albert Dock Area
SD	Stanley Dock Area
CC	Castle Street / Dale Street / Old Hall Street Commercial Centre
WB	William Brown Street Cultural Quarter
LD	Lower Duke Street

6.3.3 The agencies or bodies with the responsibility for implementation of a particular action are identified by the following abbreviations:

DCMS	Department for Culture, Media and Sport
EH	English Heritage
GONW	Government Office North West
ICOMOS	International Council on Monuments and Sites (UK)
LAG	Liverpool Attraction Group
LCC	Liverpool City Council
LLDC	Liverpool Land Development Company
LV	Liverpool Vision
MP	Mersey Partnership
MT	Merseytravel
NML	National Museums Liverpool
NWDA	Northwest Development Agency
SG	World Heritage Site Steering Group
LBC	Liverpool Business Centre
LU	Liverpool Universities
BoL	Bishop of Liverpool
MLA	Merseyside Local Authorities
CoC	Capital of Culture Team
MDHC	Mersey Docks and Harbour Company
BW	British Waterways
EA	Environment Agency

6.3.4 Target dates for implementation of particular actions are either specifically stated or are indicated as follows:

Complete	Action / Project completed
In progress	Action / Project currently in progress
Ongoing	A continuing ongoing action / project with no defined start / finish date
Short Term	Action / Project to be completed within 5 years
Medium Term	Action / Project to be completed within 10 years
Long term	Action / Project to be completed within 30 years

<i>Management of The Site</i>	<i>Action</i>	<i>Extent</i>	<i>Agencies</i>	<i>Funding</i>	<i>Target for Implementation</i>
Objective 1.1 Ensure that the management of the Site and its Buffer Zone defines, protects, conserves and enhances its significance	1.1.1 Complete and implement the Management Plan	WHS and BZ	SG	N/A	Winter 2003
	1.1.2 Continue to provide aWHS Officer to support the Steering Group in its implementation of the Plan	WHS and BZ	LCC	TBA	Ongoing
	1.1.3 Review all management decisions with regard to the Management Plan	WHS and BZ	All agencies	-	Ongoing
Objective 1.2 Ensure that all stakeholders are aware of the significance of the Site and the Management Plan objectives	1.2.1 Create a WHS website featuring the Nomination Document; the Management Plan and information about the Management Plan process	WHS and BZ	SG	TBA	Short Term
	1.2.2 Circulate the Nomination Document all stakeholders, schools, colleges, universities and libraries	WHS and BZ	SG and LCC	TBA	Short Term
	1.2.3 Widely circulate and promote the Consultation Draft of the Management Plan	WHS and BZ	SG and LCC	TBA	Summer 2003
Objective 1.3 Endorse the Management Plan as a central and critical consideration for all decisions, plans and policies relating to the WHS and BZ	1.3.1 All agencies to formally endorse the Management Plan	WHS and BZ	All agencies	-	Winter 2003
	1.3.2 Prepare Supplementary Planning Guidance for the Site based on the Management Plan	WHS and BZ	LCC	-	Immediately following Inscription in 2004
Objective 1.4 Ensure that change within the Site and its environs is managed and implemented in a manner that respects the agreed 'Future of the WHS' and Management Objectives and is in accordance with internationally established conservation principles and national and local conservation standards and best practice	1.4.1 Ensure that the UDP provides policies for development that recognise the significance of the Site, and promote the Vision and Objectives of the Management Plan	WHS and BZ	LCC	-	At next review of UDP
	1.4.2 Prepare and circulate a guidance document outlining internationally established conservation principles and national and local conservation standards and best practice. (see Obj 3.6)	WHS and BZ	SG, LCC and EH	TBA	Short Term
	1.4.3 Monitor change with the Site and Buffer Zone (see section 6.5)	WHS and BZ	WH Coordinator, SG, LCC, EH and LV	TBA	Ongoing

<i>Management of The Site</i>	<i>Action</i>	<i>Extent</i>	<i>Agencies</i>	<i>Funding</i>	<i>Target for Implementation</i>
Objective 1.5 Implement, monitor and review the Management Plan through an active and effective partnership of bodies with responsibility for making and implementing decisions that may affect the Site	1.5.1 Involve the WHS Steering Group in all major decisions relating to the Site and Buffer Zone	WHS and BZ	All Agencies	-	Ongoing
	1.5.2 Agree Terms of Reference for Steering Group	WHS and BZ	SG	-	Winter 2003
	1.5.3 Implement monitoring of management of the Site (see section 6.4)	WHS and BZ	WH Officer and SG	TBA	Ongoing
	1.5.4 Review the Management Plan every 6 years after adoption	WHS and BZ	SG	TBA	2009/10 then Ongoing
Objective 1.6 Meaningfully involve local communities in the management of the Site and in making decisions that may affect the Site	1.6.1 Promote the WHS and its values to a wide audience at every opportunity	WHS and BZ	All agencies	-	Ongoing
	1.6.2 Implement a public consultation component during the regular review of the Management Plan	WHS and BZ	SG	TBA	Ongoing
	1.6.3 Seek and develop public involvement in the management of the Site through a WHS internet portal with built-in facilities for feedback. (see obj 1.2)	WHS and BZ	SG	TBA	Short Term
	1.6.4 Encourage and facilitate media debate about the WHS, its values and management	WHS and BZ	All agencies	-	Ongoing
	1.6.5 Identify key points of contact and establish formal links with local community groups and organisations	WHS and BZ	SG	-	Ongoing
	1.6.6 Explore the feasibility of establishing a WHS Community Forum	WHS and BZ	SG	-	Short term

<i>Regeneration</i>	<i>Action</i>	<i>Extent</i>	<i>Agencies</i>	<i>Funding</i>	<i>Target for Implementation</i>
Objective 2.1 Promote the Site's heritage assets and distinctive high-quality historic environment as key drivers in the sustainable regeneration of the City and as a force for securing investment and enabling sustainable regeneration	2.1.1 Promote the positive benefits of the historic environment and WHS status to regeneration	WHS and BZ	All agencies	-	Ongoing
	2.1.2 Hold a seminar to promote the Management Plan to senior agency executives	WHS and BZ	NWDA	-	Complete
	2.1.3 Prepare a short presentation promoting the benefits of the historic environment and WHS status, in qualitative and quantitative terms. Distribute widely and make available on the WHS website	WHS and BZ	SG,LCC and EH	TBA	Short Term
	2.1.4 Distribute copies of Heritage Dividend to all key agencies and Steering Group members	WHS and BZ	EH	TBA	Summer 2003 and then regularly
	2.1.5 Ensure that successful regeneration and heritage initiatives are promoted in the media and to the wider public	WHS and BZ	All Agencies		Ongoing
	2.1.6 Conduct a debate about the benefits of heritage and regeneration through the media and the WHS website with public seminars and lectures	WHS and BZ	SG	-	Ongoing
	2.1.7 Create a National Curriculum teaching pack for citizenship, exploring regeneration and heritage and distribute to local schools	WHS and BZ	LCC and SG	-	Ongoing
Objective 2.2 Implement regeneration schemes that conserve and enhance the significance of the WHS	2.2.1 Encourage developers to bring forward schemes that have identifiable benefits for the WHS	WHS and BZ	NWDA, LV, LCC, MP, MT, NML,LLDC and GONW	-	Ongoing
	2.2.2 Ensure Environmental Statements are prepared for all major development in line with relevant regulations	WHS and BZ	LCC	-	Ongoing
	2.2.3 Promote the role of the Steering Group and other conservation professionals in the development of Masterplans and Strategies	WHS and BZ	NWDA, LV, LCC, MP, MT, NML, LLC and GONW	-	Ongoing
Objective 2.3 Develop and maintain a synergy between the conservation and socio-economic needs	2.3.1 Maintain a dialogue between all agencies through the Steering group	WHS and BZ	SG	-	Ongoing

<i>Built Heritage Conservation</i>	<i>Action</i>	<i>Extent</i>	<i>Agencies</i>	<i>Funding</i>	<i>Target for Implementation</i>
Objective 3.1 Identify and secure sustainable and appropriate uses for the built heritage resource of the Site that support the regeneration of the City	3.1.1 Create and maintain a database of individual historic buildings and empty spaces, and their potential sustainable regeneration uses	WHS and BZ	LCC, EH, LV and LBC	TBA	Short Term
	3.1.2 Seek funding to implement sustainable regenerative uses for empty buildings and spaces	WHS and BZ	LCC, EH, LV, NWDA, EP, LLDC and LBC	-	Ongoing
	3.1.3 Prepare THI bid for eligible areas of the WHS	WHS and BZ	LCC and EH	-	Complete
	3.1.4 Implement a Living Over the Shop scheme for empty upper floors of historic buildings, where appropriate	WHS and BZ	LCC and SG	TBA	Short Term
	3.1.5 Establish a forum for regeneration and conservation professional to discuss and promote appropriate and innovative uses for historic buildings	WHS and BZ	SG	-	Short Term
	3.1.6 In line with the recommendations of the City Centre Residential Capacity Study prepare an action plan to identify and bring forward buildings for residential conversion	WHS	LV and LCC	TBA	Short Term
	3.1.7 Complete the implement of the refitting of and extension to Liverpool Museum	Museum	NML	In place	Short Term
	3.1.8 Complete the refurbishment and reorganisation of St. George's Hall and the improvement of access to it and means of escape from it	St George's Hall	LCC and Trustees of St. GH	In place	Short Term
	3.1.9 Finalise plans for the refurbishment of, reorganisation of and extension to Bluecoat Chambers and implement them	Bluecoat	Bluecoat Trustees	TBA	Medium Term
	3.1.10 Finalise plans for the provision of an improved entrance to Liverpool Central Library and the improvement of storage and access facilities to the Library and the Records Office	Central Library	LCC	TBA	Medium Term
	3.1.11 Finalise plans for the internal reorganisation of Lime Street Station	Lime Street Station	MT and Network Rail	TBA	Medium Term
Objective 3.2 Ensure that sympathetic materials, styles and techniques are utilised by all conservation projects within the Site and its environs	3.2.1 Implement H.E.L.P Project 8: Casework and Designations	WHS and BZ	EH and LCC	-	October 2004
	3.2.2 Establish apprenticeship Scheme in historic building conservation	WHS and BZ	EH, LCC, NML and scheme provider	TBA	Medium Term

<i>Built Heritage Conservation</i>	<i>Action</i>	<i>Extent</i>	<i>Agencies</i>	<i>Funding</i>	<i>Target for Implementation</i>
	3.2.3 Create a Liverpool Guild of Historic Building Conservation, with awards for practitioners with particularly high standards of work	WHS and BZ	LCC, EH and NML	TBA	Short Term
	3.2.4 Create and disseminate accessible information about appropriate materials and designs for particular styles and periods of historic building, through leaflets, exhibitions and the WHS website	WHS and BZ	LCC and EH	TBA	Short Term
	3.2.5 Implement H.E.L.P Project 13: Liverpool Architecture and Design Award for best building conservation project	City Wide	EH, LCC and Liverpool Architecture and Design Trust	-	Ongoing
	3.2.6 Adequately resource Development Control Offices charged with monitoring and assessing Conservation projects	WHS and BZ	LCC	-	Short Term
	3.2.7 Prepare and disseminate conservation guidance for the Site's public sculpture and monuments	WHS	NML, EH and LCC	TBA	Short Term
Objective 3.3 Ensure that settings of historic buildings and / or building complexes are taken into account when planning change	3.3.1 Maintain or enhance policy HD5 of the UDP in forthcoming review	WHS and BZ	LCC	-	Short Term
	3.3.2 Scrutinise all development proposals that may affect the setting of assets	WHS and BZ	LCC and EH	-	Ongoing
	3.3.3 Encourage developers to address setting issues in all applications and master plans	WHS and BZ	NWDA, CONW, LCC, LV, MP, MT and NWL	-	Ongoing
Objective 3.4 Continue to monitor the built heritage resource to ensure that buildings at risk are identified and conserved and implement a programme of regular inspection and maintenance for all historic buildings and monuments	3.4.1 Implement H.E.L.P Project 6: Buildings at Risk	City Wide	EH and LCC	-	Ongoing
	3.4.2 Implement a 'Maintain Our Heritage' pilot project for Liverpool's listed buildings	WHS and BZ	EH and LCC	TBA	Short Term
	3.4.3 Regularly update and review all Conservation Area appraisals	WHS and BZ	LCC	-	Ongoing
	3.4.4 Extend Buildings at Risk survey to include all historic buildings in the Site and Buffer Zone	WHS and BZ	LCC and EH	TBA	Medium Term
	3.4.5 Prepare a schedule and detailed maintenance programme for the public sculpture and monuments on the site	WHS	NML, EH and LCC	TBA	Short Term

<i>Built Heritage Conservation</i>	<i>Action</i>	<i>Extent</i>	<i>Agencies</i>	<i>Funding</i>	<i>Target for Implementation</i>
Objective 3.5 Ensure that historic buildings and monuments are adequately maintained and repaired, through existing and future grant-funding initiatives and the application of statutory powers where necessary	3.5.1 Implement existing area-based heritage-led projects such as the Castle Street Heritage Economic Regeneration Scheme and the WHS Townscape Heritage Initiative and set up similar initiatives when the opportunity arises	WHS and BZ	LCC, LV , NWDA and owners	TBA	Ongoing
	3.5.2 Consider the need for serving and implementing Urgent Works Notices and Repairs Notices and in extreme cases pursuing compulsory purchase, in accordance with its agreement with NWDA	WHS and BZ	LCC, LV , NWDA and owners	TBA	Ongoing
Objective 3.6 Undertake appropriate recording programmes for all historic buildings, especially prior to substantial alteration or demolition	3.6.1 Prepare guidance on appropriate levels of survey, recording and documentation	WHS and BZ	LCC and EH	TBA	Short Term
	3.6.2 Ensure all alterations/demolitions to historic buildings are accompanied by an appropriate level of recording	WHS and BZ	LCC and EH	-	Ongoing
Objective 3.7 Provide robust guidance on conservation practice and encourage the preparation of conservation plans / statements for all significant historic buildings and complexes	3.7.1 Prepare guidance document on conservation practice and planning in the WHS and BZ	WHS and BZ	EH and LCC	TBA	Short Term
	3.7.2 Identify all buildings in the WHS and BZ requiring Conservation Plans or Statements	WHS and BZ	LCC and EH	TBA	Short Term
	3.7.3 Where possible, place copies of guidance relating to Conservation Plans and Statements on the WHS web site	WHS and BZ	SG	TBA	Short Term
Objective 3.8 Ensure that the redundant dock water-spaces are managed and re-used in a way that respects their significance and utilises their potential	3.8.1 Maintain regular dialogue with the owners of the water-spaces to ensure that the dock walls and quays are properly maintained as part of an agreed management regime	WHS and BZ	LCC, EA, MDHC and BW	TBA	Ongoing
	3.8.2 Work with the owners to ensure that appropriate active use is made of the water-spaces	WHS and BZ	LCC, EA, MDHC and BW		Ongoing

<i>Townscape/ Public Realm</i>	<i>Action</i>	<i>Extent</i>	<i>Agencies</i>	<i>Funding</i>	<i>Target for Implementation</i>
Objective 4.1 Ensure that the unique character, distinctiveness and aesthetic quality of the site's townscape is recognised, conserved and enhanced	4.1.1 Prepare a comprehensive Townscape Appraisal for the City Centre	City Centre inc WHS and BZ	All agencies	TBA	Immediate
	4.1.2 Prepare an Urban Design Framework for the City Centre	City Centre	LV, LCC and EH	-	In progress
	4.1.3 Prepare, review and update Conservation Area appraisals for the WHS	WHS	LCC	-	Immediate
	4.1.4 Ensure master plans and planning applications fully consider the townscape of the Site and Buffer Zone	WHS and BZ	LCC	-	Ongoing
	4.1.5 Apply statutory controls associated with conservation Area status to conserve the character of the Site	WHS	LCC	-	Ongoing
Objective 4.2 Increase recognition of the contribution of the townscape and public realm to the outstanding universal value of the Site	4.2.1 Prepare an assessment of the value and role of the townscape to the Site's Outstanding Universal value	WHS and BZ	SG	TBA	Short Term
	4.2.2 Ensure that all documentation reflects the value of the townscape to the WHS	WHS and BZ	All agencies	-	Ongoing
Objective 4.3 Promote a high- quality and sensitive approach to the management and maintenance of the Site's townscape and public realm	4.3.1 Implement the CCMAPRS	WHS and BZ	LCC, LV and MT	-	In progress
	4.3.2 Implement the programme for the removal of 'Street Clutter' in the CCMAPRS and prepare and implement a similar programme for the rest of the WHS	WHS and BZ	LCC, LV and MT	TBA	Immediate
	4.3.3 Ensure a 'heritage top-up' for improving street furniture is included in WHS THI bid	WHS and SL	LCC and EH	-	Ongoing
	4.3.4 Maintain a close dialogue between clients and contractors who are responsible for maintaining public streets and spaces	WHS and BZ	LCC, MT, LV, ADCompany, MDHC, City Safe and Enterprise Liverpool	TBA	Ongoing
	4.3.5 Prepare Advertisement Guidelines and adopt as Supplementary Planning Guidance	WHS and BZ	LCC	TBA	Short Term
Objective 4.4 Identify and protect key visual relationships, panoramas and vistas into, out of and across the Site	4.4.1 Incorporate key views and vista's into the UDP and establish policies for their conservation and enhancement	WHS and BZ	LCC	-	Upon Inscription
	4.4.2 Prepare Supplementary Planning Guidance note on the protection and enhancement of key visual relationships, panoramas and vistas into, out of and across the Site	WHS and BZ	LCC	-	Short Term

<i>Townscapel Public Realm</i>	<i>Action</i>	<i>Extent</i>	<i>Agencies</i>	<i>Funding</i>	<i>Target for Implementation</i>
Objective 4.5 Improve sustainable access, connectivity and movement into and across the site and its environs for the benefit of visitors, users and local communities	4.5.1 Improve pedestrian access from Albert Dock and Pier Head to the Castle Street and Lower Duke Street Areas as part of the CCMAPRS	AD CS LD BZ	LCC, MT and LV	TBA	Short Term
	4.5.2 Improve pedestrian links between Lower Duke Street and Castle Street as part of the CCMAPRS	CS LD BZ	LCC, MT and LV	TBA	Short Term
	4.5.3 Enhance Lime Street Station and environs to improve gateway experience as part of the CCMAPRS	WB BZ	MT, LV, LCC, SG and Network Rail	TBA	Short Term
<i>New Development</i>	<i>Action</i>	<i>Extent</i>	<i>Agencies</i>	<i>Funding</i>	<i>Target for Implementation</i>
Objective 5.1 Continue to ensure that all new developments within the Site and its Buffer Zone are of high design and construction quality	5.1.1 Encourage developers to promote high quality schemes for the Site and Buffer Zone	WHS and BZ	NWDA, GONW, LC, LCC and MP	-	Ongoing
	5.1.2 Ensure all development granted planning permission are of an appropriate quality	WHS and BZ	LCC	-	Ongoing
Objective 5.2 Ensure that new development respects the significance of the Site and is appropriate to its historic, spatial and townscape context	5.2.1 Prepare the City Centre Development Code and expand to encompass the entire WHS	WHS & BZ	LCC	-	In progress
	5.2.2 Prepare, develop and implement a Tall Buildings Policy for the City, with special reference to the Site and its Buffer Zone	WHS and BZ	LCC, LV and EH	-	In progress
	5.2.3 Develop 'Local Visions' for the six areas of the site to guide development and change	WHS and BZ	SG	TBA	Immediate
	5.2.4 Ensure that inappropriate developments are not granted planning permission, by assessing all proposed developments against the Liverpool Urban Design Guide	WHS and BZ	LCC	-	Ongoing
	5.2.5 Prepare development briefs for all major development sites in the WHS and Buffer Zone	WHS & BZ	LCC, LV and EH	-	Ongoing
Objective 5.3 Identify inappropriate buildings within the Site and its environs and establish a long-term programme for their replacement or redevelopment	5.3.1 Prepare a schedule of inappropriate buildings, as defined in the Townscape Appraisal	WHS and BZ	LCC, EH and LV	TBA	Short Term
	5.3.2 Implement a programme of compulsory purchase to redevelop inappropriate buildings	WHS and BZ	EH, LCC, LV, NWDA, English Partnerships and LLDC	-	Medium Term
	5.3.3 Promote and encourage the redevelopment of inappropriate buildings	WHS and BZ	NWDA, LCC, LV and LLDC	-	Ongoing
	5.3.4 Develop opportunities for the redevelopment of inappropriate buildings	WHS and BZ	NWDA, LV EH and LCC	-	Ongoing

<i>New Development</i>	<i>Action</i>	<i>Extent</i>	<i>Agencies</i>	<i>Funding</i>	<i>Target for Implementation</i>
Objective 5.4 Identify and release development sites within the Site and Buffer Zone in a manner that does not conflict with, and wherever possible, supports the conservation and regeneration objectives	5.4.1 Prepare an 'ideal' phased programme for the release and redevelopment of sites in the WHS & Buffer Zone based on and integrated with the Liverpool City Centre Business Plan	WHS and BZ	NWDA, LV, LCC and SG	TBA	Short Term
	5.4.2 Develop a programme of compulsory purchase and release to promote and stimulate development in key areas	WHS and BZ	NWDA, LV, LCC, EP and LLDC	TBA	Medium Term
	5.4.3 Work with developers and land owners to promote critical sites for redevelopment and to release land and redevelopment opportunities in line with the objectives of the management plan	WHS and BZ	LCC, LV, NWDA and LLDC	-	Ongoing
<i>Transportation</i>	<i>Action</i>	<i>Extent</i>	<i>Agencies</i>	<i>Funding</i>	<i>Target for Implementation</i>
Objective 6.1 Manage transport into and across the site in a sustainable manner that aids the conservation of the character and significance of the Site and Buffer Zone	6.1.1 Review the LTP in light of the Management Plan	WHS and BZ	MT and MLA	-	Next review of LTP
	6.1.2 Implement the Merseytram scheme	WHS and BZ	MT and MLA	-	In progress
	6.1.3 Involve key conservation bodies in the detailed design process for the Merseytram and other major transportation schemes	WHS and BZ	EH, MT and LCC	-	Ongoing
	6.1.4 Improve sustainable access to the Stanley Dock Area	SD	MT, LCC and MDHB	TBA	Short Term
	6.1.5 Implement the City Centre Movement Strategy and Public Realm	WHS and BZ	LCC, LV and MT	-	In progress
Objective 6.2 Provide high quality pedestrian and cycling routes across the Site and its environs and reduce conflict between vehicles and pedestrians	6.2.1 Implement the Walking Strategy	WHS and BZ	MT LCC and LV	-	In progress
	6.2.2 Implement the Cycling Strategy for Liverpool	WHS and BZ	MT LCC and LV	-	In progress
	6.2.3 Carry out a cycle and pedestrian audit for all new development schemes to ensure that consideration is given to preserving and enhancing these mode of transport	WHS and BZ	MT LCC and LV	-	In progress
Objective 6.3 Balance the needs of all users of the Site and the local community when developing transportation solutions for the City Centre	6.3.1 Continue to update and revise the LTP and associated strategies in consultation with the Steering Group and Local Communities	WHS and BZ	MT and MLA	-	Ongoing
Objective 6.4 Maintain the high levels of access to the Site through the provision of a broad range of sustainable transportation options	6.4.1 Implement the LTP	WHS and BZ	MT and MLA	-	Ongoing

<i>Archaeology</i>	<i>Action</i>	<i>Extent</i>	<i>Agencies</i>	<i>Funding</i>	<i>Target for Implementation</i>
Objective 7.1 Interpret and promote the archaeological resource of the Site and its environs to the local community and visitors	7.1.1 Ensure that the archaeology of the Site is incorporated in the Interpretation and Education Strategy (objective 10.1)	WHS and BZ	NML, LCC and EH	-	Short Term
	7.1.2 Encourage developers to establish public archaeology programmes as part of their development control process	WHS and BZ	LCC, NML and EH	-	Ongoing
Objective 7.2 Develop a comprehensive understanding of the Site's archaeological resource	7.2.1 Complete the historic Characterisation of Merseyside Survey and widely disseminate the results	WHS and BZ	LCC, EH and NML	TBA	In progress
	7.2.2 Establish a pilot project to test the feasibility of undertaking archaeological deposit modelling for the Site and environs	WHS and BZ	LCC, EH and NML	TBA	Medium Term
	7.2.3 Explore the possibility of establishing more intensive evaluation and examination procedures for areas of high archaeological potential in the City Centre	WHS and BZ	LCC, EH and NML	-	Short Term
	7.2.4 Prepare an archaeological research framework for the Site and Buffer Zone	WHS and BZ	LCC, EH and NML	TBA	Medium Term
Objective 7.3 Ensure that archaeological issues are addressed by and integrated into, the development and conservation process	7.3.1 Review the archaeological resource of the site in line with the Monuments Protection Programme methodology to identify nationally significant remains for scheduling	WHS and BZ	LCC, EH and NML	TBA	Short Term
	7.3.2 Continue to support the Merseyside Archaeological Service as the lead body for the conservation of archaeological resources in the City	WHS and BZ	All agencies	-	Ongoing
<i>Understanding The Site</i>	<i>Action</i>	<i>Extent</i>	<i>Agencies</i>	<i>Funding</i>	<i>Target for Implementation</i>
Objective 8.1 Develop appropriate research strategies and frameworks to ensure that the future management of the Site is based on sound understandings	8.1.1 Implement H.E.L.P Project 1: Architectural Investigation	WHS and BZ	EH and LCC	Agreed	In progress
	8.1.2 Implement H.E.L.P Project 2: Designed Landscapes Survey and Analysis	WHS and BZ	EH and LCC	Agreed	Short Term
	8.1.3 Prepare a schedule of research projects and areas for study for prioritised action in the short to medium term	WHS and BZ	SG	-	Short Term
	8.1.4 Implement H.E.L.P Project 5: Survey of Public Opinion	WHS and BZ	EH and LCC	-	Complete
	8.1.5 Undertake urban and estuarine habitat survey	WHS and BZ	English Nature and LCC	TBA	Short Term

<i>Understanding The Site</i>	<i>Action</i>	<i>Extent</i>	<i>Agencies</i>	<i>Funding</i>	<i>Target for Implementation</i>
	8.1.6 Explore the potential for establishing a research scholarship/fund for studies relevant to the Site.	WHS and BZ	All agencies	-	Short Term
	8.1.7 Digitally record and disseminate maps and other historic information for researchers through 'E-encyclopaedia of Liverpool WHS' and 'Mersey Gateway'	WHS and BZ	LCC, ML and EH	TBA	Short Term
	8.1.8 Identify and establish links with a broad range of research Institutions and organisations	WHS and BZ	NML, LCC and EH	-	Ongoing
Objective 8.2 Ensure that all research strategies and frameworks are co-ordinated and that opportunities for inter-disciplinary communication and analysis are realised	8.2.1 Create a professional and academic research forum	WHS and BZ	NML, EH and LCC	-	Short Term
Objective 8.3 Encourage researchers to disseminate and present their findings to as diverse and audience as possible	8.3.1 Create a regular public lecture series for disseminating new research	WHS and BZ	Local Universities, NML, LCC and EH	-	Short Term
	8.3.2 Create an email discussion group for the sharing of research about Liverpool's heritage	WHS and BZ	Britarch, NML, LCC and EH	-	Short Term
	8.3.3 Showcase new research on the Liverpool WHS website	WHS and BZ	SG	TBA	Short Term
	8.3.4 Create an occasional monograph series for publishing research about Liverpool's heritage and the management of the WHS	WHS and BZ	SG, Local Universities, NML, EH and LCC	TBA	Medium Term
	8.3.5 Implement H.E.L.P Project 9: Publications and Exhibitions	WHS and BZ	EH, LCC and NML	In place	Short Term
	8.3.6 Showcase new research in regular and accessible exhibitions about Liverpool's heritage	WHS and BZ	NML, LCC and EH	TBA	Ongoing
	8.3.7 Complete catalogue of publications and research	WHS and BZ	NML, LCC and EH	TBA	Short Term
	8.3.8 Prepare a 'Coffee Table' style version of the Nomination Document	WHS and BZ	SG	TBA	Short Term
	8.3.9 Establish and maintain a register of ongoing research projects	WHS & BZ	NML, LCC and EH	TBA	Short Term
	8.3.10 Explore potential for a research paper to investigate the role of "faith" on Liverpool's World Heritage values	WHS and BZ	LCC, CoC, LU and BoL	TBA	Short Term
	8.3.11 Assist in the development of a project to interpret the Tidal Pool	WHS and BZ	LCC, NML and Bluecoat	TBA	Ongoing

<i>Culture and Intangible Heritage</i>	<i>Action</i>	<i>Extent</i>	<i>Agencies</i>	<i>Funding</i>	<i>Target for Implementation</i>
Objective 9.1 Promote interaction with, and understanding of, the Site's unique intangible heritage	9.1.1 Prepare and implement a Cultural Strategy for the Liverpool WHS, and integrate with the LCC Cultural Strategy	WHS and BZ	SG	TBA	Short Term
	9.1.2 Implement H.E.L.P Project 13 to support the European Capital of Culture bid for Liverpool 2008	WHS and BZ	EH and LCC	In place	Complete
	9.1.3 Maintain strong links with the Capital of Culture Team and celebration for the 800th Anniversary	WHS and BZ	EH, LCC, NML and CoC	-	Ongoing
Objective 9.2 Promote and establish links with Liverpool's wider Diaspora and similar national and international sites to improve cultural understanding and management of our common past	9.2.1 Implement H.E.L.P Project 4: International Ports	WHS and BZ	NML, EH and LCC	TBA	In progress
	9.2.2 Contact and establish active links with UNESCO's 'Slave route' project	WHS and BZ	SG	-	Short Term
	9.2.3 Contact urban and port WHS sites, and non-WHS heritage sites, around the world to share information and best practice	WHS and BZ	SG	-	Short Term
Objective 9.3 Develop relationships with other UK WHS and Candidate sites	9.3.1 Join the WHS Local Authority Forum	WHS and BZ	LCC	-	Upon Inscription
	9.3.2 Establish links to UK Candidate & WH Sites through ICOMOS- UK	WHS and BZ	SG and ICOMOS	-	Short Term
	9.3.3 Seek opportunities to co-promote the UK's family of World Heritage Sites	WHS and BZ	SG	-	Ongoing
<i>Education and Interpretation</i>	<i>Action</i>	<i>Extent</i>	<i>Agencies</i>	<i>Funding</i>	<i>Target for Implementation</i>
Objective 10.1 Ensure that educational and interpretational access to the WHS is inclusive and that the widest possible audience is reached	10.1.1 Prepare and implement an Interpretation and Education Strategy	WHS and BZ	NML, EH and LCC	TBA	Short term
	10.1.2 Implement H.E.L.P Project 10: The Liverpool Exploratory	WHS and BZ	EH and LCC	TBA	Medium term
	10.1.3 Implement H.E.L.P Project 11: Education	WHS and BZ	EH and LCC	TBA	Short term
	10.1.4 Implement H.E.L.P Project 12: Blue Plaques	WHS and BZ	EH and LCC	In place	Short Term
	10.1.5 Implement H.E.L.P Project 13: Arts Project; Walking Tours; Buildings of England, Liverpool	WHS and BZ	EH and LCC	TBA	Medium Term
	10.1.6 Implement the 'Connecting Liverpool' project	WHS and BZ	LCC	In place	Short term

<i>Education and Interpretation</i>					
	<i>Action</i>	<i>Extent</i>	<i>Agencies</i>	<i>Funding</i>	<i>Target for Implementation</i>
	10.1.7 Revise and revitalise the Heritage Walk	WHS and BZ	NML	TBA	Short term
	10.1.8 Finalise and implement plans for the improvement of storage and access to the archives of the Liverpool Record Office	Central Library	LCC	TBA	Medium Term
	10.1.9 Support and promote initiatives to create new public art to celebrate and interpret the world heritage values, such as a monument to Jesse Hartley and the contribution of carters and their horses	WHS and BZ	LCC, NML, Biennial and others	TBA	Ongoing
Objective 10.2 Establish and maintain links with international and national education projects relevant to the Site	10.2.1 Establish links with UNESCO's World Heritage in Young Hands project	WHS and BZ	SG	-	Short Term
	10.2.2 Identify in discussion with other heritage and WH Sites in the UK successful quality educational programmes	WHS and BZ	SG	-	Short Term
<i>Visitor Management and Tourism</i>					
	<i>Action</i>	<i>Extent</i>	<i>Agencies</i>	<i>Funding</i>	<i>Target for Implementation</i>
Objective 11.1 Establish and maintain a co-ordinated approach to visitor management and sustainable tourism on the Site	11.1.1 Prepare and implement a Visitor Management Strategy	WHS and BZ	LAG, LCC and NML	TBA	Short Term
	11.1.2 Encourage the display of appropriate vessels throughout the water-spaces and dry docks	WHS and BZ	LAG, LCC and NML	TBA	Ongoing
Objective 11.2 Improve visitor management, access, movement and facilities within the site and its environs	11.2.1 Improve and increase provision of accessible public toilets across the Site and Buffer Zone	WHS and BZ	LCC	TBA	Short Term
	11.2.2 Negotiate with building owners to develop enhanced access to the historical built heritage resource of the Site	WHS and BZ	LCC, EH and NML	TBA	Medium Term
	11.2.3 Implement the 'connecting Liverpool' Strategy to improve orientation	WHS and BZ	LCC	TBA	Short Term
Objective 11.3 Optimise potential benefits for the Local Community and other local attractions	11.3.1 Through the Visitor Management Strategy process enhance links to local attractions and seek to maximise and recommend benefits	WHS and BZ	SG, MP, LV, LCC and LAG	-	Ongoing
	11.3.2 Discuss with local communities their needs when preparing the Visitor Management Strategy	WHS and BZ	LCC	-	
	11.3.3 Ensure that existing and future events promote the outstanding universal value of the site	WHS & BZ	LCC, MP, LV and LAG	TBA	Ongoing
Objective 11.4 Optimise visitor numbers to the Site, ensuring that the significance and character of the Site is not adversely affected	11.4.1 Develop indicators and monitoring regimes to ensure that the Visitor Management Strategy is developing sustainable benefits and not adversely affecting the site	WHS and BZ	LCC	TBA	Short Term

<i>Setting of The Site</i>	<i>Action</i>	<i>Extent</i>	<i>Agencies</i>	<i>Funding</i>	<i>Target for Implementation</i>
Objective 12.1 Monitor and manage change within the Buffer Zone and wider environs to ensure that the setting of the Site is adequately protected from development that is incompatible with the distinctive character and status of the Site	12.1.1 Ensure that developments that adversely affect the setting of the Site are refused planning permission	BZ	LCC	-	Ongoing
	12.1.2 Prepare guidance, within any future SPG regarding the WHS, on the setting of the Site	BZ	LCC	-	Short Term
	12.1.3 Ensure that the SPG prepared under Action 4.4.2 is implemented and regularly updated	BZ	LCC	-	Ongoing
Objective 12.2 Use the unique status and character of the Site to promote the need for a high quality environment in its Buffer Zone and the wider environs	12.2.1 Encourage developers to bring forward schemes of a quality appropriate to the structures of the WHS	BZ	EH, LCC, LV, LLDC, NWDA and GONW	-	Ongoing
	12.2.2 Use the development control process to promote development of an appropriate quality	BZ	LCC	-	Ongoing
<i>Natural Environment</i>	<i>Action</i>	<i>Extent</i>	<i>Agencies</i>	<i>Funding</i>	<i>Target for Implementation</i>
Objective 13.1 Ensure that the management of the Site and its environs is undertaken in line with the national and local policy framework for the Natural Environment	13.1.1 Involve English Nature and the Environment Agency in planning for change in the Site and Buffer Zone	WHS and BZ	LCC	-	Ongoing
	13.1.2 Regularly update the UDP to reflect national guidance and ensure UDP policies on the natural environment are enforced	WHS and BZ	LCC	-	Ongoing
Objective 13.2 Seek out and realise opportunities for enhancing and conserving the natural environment resources	13.2.1 Prepare, in consultation with EN & EA, a schedule of natural environment enhancement opportunities and seek to implement these	WHS and BZ	LCC	TBA	Short Term
	13.2.2. Encourage developers to include natural environment enhancement and mitigation measures where possible	WHS and BZ	LCC	-	Ongoing

6.4 MONITORING AND REVIEWING THE PLAN

- 6.4.1 Management planning is a dynamic process and does not stop with the production of a Management Plan document. New information, changing economic circumstance or changed perceptions of management priorities can alter the emphasis of the Plan as the knowledge and practical experience of those responsible for the management of the WHS develops. New development, or the reaching of a critical mass in regeneration terms can have a dramatic affect on the management issues facing the site. Also, as additional information or knowledge comes to light, the understanding of the significance of the Site and its components also changes. All these will have an effect on the long-term management of the Site.
- 6.4.2 It is therefore important that the plan is regularly monitored and reviewed. Responsibility for organising and facilitating the monitoring and reviews of the Plan lies with the WHS Steering Group and WH coordinator. They will monitor the progress of implementation by:
- ◆ Reviewing each year's work as set out in the annual action programmes;
 - ◆ Reporting on progress and identifying priorities for the following year;
 - ◆ Assessing the effectiveness of action in achieving the Management Plan's objectives and reviewing the overall direction of its strategy and initiatives in response to changing priorities and needs.
- 6.4.3 In terms of comprehensive reviews, it is anticipated that the actions set out in the Management Plan will retain their relevance for up to five to ten years, and the overall objectives are likely to be relevant for much longer. A formal review of the Management Plan, the Site boundary and Buffer Zone should be undertaken every six years, and annually revised and modified as required to reflect changed circumstances. For this purpose an amendment sheet has been included and a live version of the Management Plan should be maintained on the WHS website. Notifications of changes should be issued to all members of the Steering Group and other agencies and bodies with an interest in the management of the Site.

6.5 MONITORING THE SITE

- 6.5.1 To ensure that the outstanding universal value of the Site is effectively conserved, the state of conservation on the Site needs to be continuously monitored and the results of this monitoring need to be fed back into the Management Plan review process. Section Six of the Nomination Document outlines an approach to monitoring the conservation of the Site, the following is derived from that document.

Key indicators for measuring the state of conservation

- 6.5.2 The Site comprises an area of diverse buildings, monuments, cultural landscapes and collections, and these need to be monitored in a variety of ways. Some aspects of the heritage assets have been the subject of assessment and survey as described in Sections 3 a) and 3 c) of the Nomination Document. Further information is held in the form of records

held by the Local Records Office, the Sites and Monuments Record, the National Monuments Record Centre, English Heritage, the NML and Liverpool City Council. These take the form of archives, files, photographs, measured drawings, site management databases, record databases, designations, listed building records and conservation area appraisals. These sources of information form a baseline against which change can be monitored, but these will need to be compiled during the life of the Management Plan.

6.5.3 The monitoring of state of conservation will focus on progress with:

1. Protection of the heritage assets
2. Conservation of the heritage assets
3. Presentation of the heritage assets
4. Education in respect of the heritage assets

Protection of the heritage assets

6.5.4 Progress with protection will be assessed by:

- ◆ Reviewing the number of listed buildings within the Site. The baseline figures for listed buildings of Grades I, II* and II is known and any change from that baseline through de-listing, demolition, spot-listing or comprehensive review will indicate progress with the protection of individual buildings.
- ◆ Reviewing the Conservation Areas on the Site. The whole of the Site is protected by conservation area status and LCC has a statutory duty to review its conservation areas from time to time. The policy framework related to those conservation areas and optional additional controls such as Article 4 Directions will also need to be reviewed and any changes tracked over time.
- ◆ Adopting the Management Plan, or summary note of, as Supplementary Planning Guidance. There is at present no specific Supplementary Planning Guidance for World Heritage Site issues, such guidance should be produced and subjected to adequate public consultation.
- ◆ Reviewing the archaeological resource of the Site. At present there are no Scheduled Monuments within the Site, this will be reviewed through the Monuments Protection Programme. Consultation with Merseyside Archaeological Service will H.E.L.P identify indicators for change.

Conservation of the heritage assets

6.5.5 Progress with monitoring Conservation will be assessed by:

- ◆ Updating the Buildings At Risk Registers. English Heritage maintains a Buildings At Risk Register for Grade I and II* listed buildings (and scheduled monuments) to promote concerted action and as a framework for determining funding priorities. Liverpool City Council maintains a Buildings At Risk Register for all listed buildings within the city, for the same reasons. Both registers are regularly revised following rapid surveys. The baseline registers and any changes to them will give a good indication of progress with the conservation of buildings.

- ◆ Reviewing the number of Conservation Plans and their effectiveness There are at present Conservation Plans for St. George's Hall, NML buildings on William Brown Street and the Bluecoat Arts Centre. Such Conservation Plans identify how the proper conservation and maintenance of the buildings will be achieved. The review of the effectiveness of existing Conservation Plans will inform progress with the progress in the conservation of those specific buildings.
- ◆ Reviewing Conservation Area Appraisals Conservation Area. Appraisals are in various stages of production for all of the Conservation Areas in the nominated Site. They provide a robust subjective assessment of the state of conservation of the conservation areas and the character of them. Regular reviews of the appraisals will give an indication of progress with the conservation of conservation areas.
- ◆ Reviewing the extent of Public Realm works. Public realm works have recently been carried out in the Ropewalks Area and on Old Hall Street and there are proposals in hand to carry out further major works between Lime Street and the river. Reviews of the money spent and the square footage improved will provide a quantitative indication of progress with the conservation of the public realm.
- ◆ Reviewing the levels of grant-aid and levered-in funds. Various sources of grant aid are, and will be, available to assist in the cost of the conservation of buildings and areas. Reviews of the resources devoted to physical conservation, both in grant-aid and in the value of levered-in funds from owners will provide another measure for the progress made towards the conservation of the Site.
- ◆ Reviewing the effectiveness and quality of development control decisions. The quality of decisions made in determining planning applications can have a dramatic impact on the conservation and appearance of the nominated site. It is relatively easy to measure the number of decisions but more difficult to measure the quality of decisions.
- ◆ Reviewing the impact of transportation factors .The high volume of traffic through some parts of the site has a negative impact upon the conservation of the Site, in terms of causing physical damage and impairing appreciation of the buildings. A review of the number of vehicles using specific streets would provide a measure of whether the situation is improving or deteriorating.
- ◆ Reviewing the number of monuments/public art that are treated. There are a large number of monuments and public art in the nominated site and many of them are in need of repair and/or restoration works. A review of the number of such monuments that are properly treated would give a measure of progress towards their conservation.

Presentation of the heritage assets

6.5.6 It will not be straightforward to effectively monitor this particular factor because many aspects of it are subjective and intangible, but attempts to monitor progress with presentation can be made within the context of both the Visitor Management Strategy and Interpretation and Education Strategy. Indicators could include:

- ◆ By a review of the number of facilities open to the public.
- ◆ By a review of the number of visitors attracted to the facilities in nominated site.
- ◆ By carrying out surveys of visitor satisfaction with the facilities at the site.
- ◆ By carrying out a survey of the number and quality of interpretive publications, interpretation boards, websites and audio-visual material.

Education in respect of the heritage assets

6.5.7 Monitoring procedures need to be established within the context of the Interpretation and Education Strategy. These could focus on simple tests such as reviewing the number of organised educational visits made to the site by schools and colleges, reviewing direct training provision for training in conservation and tourism skills at colleges in the vicinity of the nominated site, number of linkages established with other projects etc.

6.6 ADMINISTRATIVE ARRANGEMENTS FOR MONITORING THE PROPERTY

6.6.1 The basis for most of the effective monitoring of the Site is already in place through the established records and practices of the authorities and agencies of the Liverpool WHS Steering Group. In particular, Liverpool City Council and English Heritage have statutory and discretionary powers in respect of building conservation in its widest sense. Through the work of the WH Coordinator, whom they currently jointly fund, they can play a co-ordinating role in the collection and collation of the necessary information. The Steering Group and the WH Coordinator can ensure that any gaps in the administrative arrangements for effectively and regularly monitoring the site are filled.



Aerial View of Albert Dock, Pier Head and Princess Dock © LCC